## **APPENDIX A**

Time, Core Team

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### Citi Estimates for Hours Between January 2021 - June 2021

Name	Agg.	D. Brownstein	J. Gavin	D. Cohen	J. Castiglioni	D. Keca	D. Samad	Various
Title		M. Director	M. Director	Director	Director	AV. President	Analyst	Public Side
Years Experience		30+	30+	30+	10+	10+	1	or Specialist
Location		New York, NY	San Juan, PR	New York, NY	New York, NY	New York, NY	New York, NY	Employees**
January 2021	848	138	145	35	138	35	7	350
February 2021	989	182	203	35	181	34	4	350
March 2021	881	159	168	25	161	16	2	350
April 2021	814 617	139 72	153 98	20 10	141 73	11 14	-	350 350
May 2021 June 2021	624	72 77	103	5	73 78	14	-	350
Julie 2021	024	11	103		76	111	-	330
January 2021								
Commonwealth (GO & GO Guar.)								
Title III (May 2017) Educate Board and Other Professionals on Muni Market	8	2	2		2	2		
Modeling & Review of Debt Restructuring Solutions	17	1	1	•	10	5	-	-
Review multiple state and large municipality rating reports and compare to CW	11	_ '	2		5	2	2	
Prepare for and participate in Mediation sessions	110	30	30	15	30	5	-	
Prepare and present materials for onboarding new FOMB members	36	10	10	-	10	4	2	_
Numerous presentations, meetings, strategy sessions and calls with FOMB	35	10	10	_	10	5	-	-
Review CW Cash, bonds and possible CVI terms & present to FOMB	8	2	2	-	2	2	-	-
Aid claims reconciliation team regarding a number of CUSIPS	10	-	-	-	5	5	-	-
Catchall for hours not recorded for Core Team and specialist / public side aid***	258	20	20	5	5	5	3	175-225
PREPA								
Title III (July 2017)								
Educate Board and Other Professionals on Muni Market	6	2	2	-	2	-	-	-
Modeling of Current RSA and Alternatives	12	1	1		10	-	-	-
Multiple RSA Strategy discussions / Calls	35	15	10	5	5	-	-	-
Review cash needs at PREPA for T&D contract	12 200	- 15	5 20	5 5	2 10	-	-	405.475
Catchall for hours not recorded for Core Team and specialist / public side aid*** HTA / CCDA	200	15	20	5	10	-	-	125-175
Title III (May 2017)								
Prepare for and participate in Mediation sessions	45	15	15	_	15			_
ERS	40	13	13	-	13	-	<del>-</del>	_
Title III (May 2017)								
Prepare for and participate in Mediation sessions	45	15	15		15	-	-	-
February 2021								
Commonwealth (GO & GO Guar.)								
Title III (May 2017)								
Educate Board and Other Professionals on Muni Market	8	2	2	-	2	2	-	-
Modeling & Review of Debt Restructuring Solutions	17	1	1	-	10	5	- <u>-</u> _	-
Review and help prepare PSA/POA blowout materials	52	15	15		15	5	2	-
Prepare for and participate in Mediation sessions	125 65	35 20	35 20	15	35 20	5 5	-	-
Numerous presentations, meetings, strategy sessions and calls with FOMB Review Commonwealth's HB120 bill and present findings to FOMB	6	20	20	-	20	5	-	-
Aid claims reconciliation team regarding a number of CUSIPS	10	-	2	-	5	5	-	-
Catchall for hours not recorded for Core Team and specialist / public side aid***	297	30	35	- 5	20	5	2	- 175-225
PREPA	231	30	33	3	20	3	2	173-223
Title III (July 2017)								
Educate Board and Other Professionals on Muni Market	6	2	2	-	2	-	-	-
Modeling of Current RSA and Alternatives	13	2	1	-	10	-	-	-
Multiple RSA Strategy discussions / Calls	55	20	20	5	10	-	-	-
Review cash needs at PREPA for T&D contract	15	-	5	5	5	-	-	-
Catchall for hours not recorded for Core Team and specialist / public side aid***	210	20	25	5	10	-	-	125-175
HTA / CCDA								
Title III (May 2017)								
Prepare for and participate in Mediation sessions	65	20	25	-	20	-	-	-
ERS								
Title III (May 2017)	AF	45	45		45			
Prepare for and participate in Mediation sessions  March 2021	45	15	15	-	15	-	-	-
Commonwealth (GO & GO Guar.)								
Title III (May 2017)	+							
Educate Board and Other Professionals on Muni Market	8	2	2	_	2	2	_	_
Modeling & Review of Debt Restructuring Solutions	12	1	1	-	10	-	-	-
Review various documents and presentations related to PSA blowout	45	15	15	-	15	-	-	-
	•							

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### Citi Estimates for Hours Between January 2021 - June 2021

Name Title	Agg.	D. Brownstein M. Director	J. Gavin M. Director	D. Cohen Director	J. Castiglioni Director	D. Keca AV. President	D. Samad Analyst	Various Public Side
Years Experience		30+	30+	30+	10+	10+	1	or Specialist
Location		New York, NY	San Juan, PR	New York, NY	New York, NY	New York, NY	New York, NY	Employees**
Numerous presentations, meetings, strategy sessions and calls with FOMB	67	20	20	5	20	2		-
Review analysis regarding CW debt sustainability analsyis	6	-	2	-	2	2	-	-
Aid claims reconciliation team regarding a number of CUSIPS	10	-	-	-	5	5	-	-
Catchall for hours not recorded for Core Team and specialist / public side aid***	292	25	30	5	25	5	2	175-225
PREPA								
Title III (July 2017)								
Educate Board and Other Professionals on Muni Market	6	2	2	-	2	-	-	-
Modeling of Current RSA and Alternatives	15	4	1	-	10	-	-	-
Multiple RSA Strategy discussions / Calls	55	20	20	5	10	-	-	-
Review cash needs at PREPA for T&D contract	15 215	- 25	5 25	5 5	5 10	-	-	- 125-175
Catchall for hours not recorded for Core Team and specialist / public side aid***  HTA / CCDA	215	25	25	5	10	<u>-</u>	<del>-</del>	125-175
Title III (May 2017)								
Prepare for and participate in Mediation sessions	60	20	20	-	20	-	-	-
ERS								
Title III (May 2017)	45	45	45		45			
Prepare for and participate in Mediation sessions PRIFA	45	15	15	-	15	-	-	-
Title III (May 2017)								
Prepare for and participate in Mediation sessions	15	5	5		5			
PRASA	13	3	3	_	3	_	_	_
Not in Title III or Title VI								
Review and analyze materials regarding PRASA Debt	15	5	5	-	5	-	-	-
April 2021								
Commonwealth (GO & GO Guar.)								-
Title III (May 2017)								
Educate Board and Other Professionals on Muni Market	8	2	2	-	2	2	-	-
Modeling & Review of Debt Restructuring Solutions	12	1	1	-	10	-	-	-
Review various documents and presentations related to PSA blowout	45	15	15		15	-	-	-
Numerous presentations, meetings, strategy sessions and calls with FOMB	67	20	20	5	20	2	-	-
Review and comment on various draft Fiscal Plans	6	-	2	-	2	2	-	-
Aid claims reconciliation team regarding a number of CUSIPS	5 280	20	30	- 5	5 20	- 5	-	- 175-225
Catchall for hours not recorded for Core Team and specialist / public side aid*** PREPA	280	20	30	э	20	э	-	175-225
Title III (July 2017)								
Educate Board and Other Professionals on Muni Market	6	2	2	_	2	_	_	_
Modeling of Current RSA and Alternatives	15	4	1	_	10	_	_	_
Multiple RSA Strategy discussions / Calls	50	20	20	_	10	_	-	_
Review cash needs at PREPA for T&D contract	15	-	5	5	5	-		-
Catchall for hours not recorded for Core Team and specialist / public side aid***	215	25	25	5	10	-	-	125-175
HTA / CCDA								
Title III (May 2017)								
Prepare for and participate in Mediation sessions ERS	45	15	15	-	15	-	-	-
Title III (May 2017)								
Prepare for and participate in Mediation sessions	15	5	5	_	5	_	_	_
PRIFA	13	J	J	-	J	-	-	-
Not in Title III or Title VI								
Prepare for and participate in Mediation sessions	15	5	5	_	5	_	_	_
PRASA		· ·	ŭ		ŭ			
Not in Title III or Title VI								
Review and analyze materials regarding PRASA Debt	15	5	5	-	5	-	-	-
May 2021								
Commonwealth (GO & GO Guar.)								
Title III (May 2017)								
Educate Board and Other Professionals on Muni Market	8	2	2	-	2	2	-	-
Modeling & Review of Debt Restructuring Solutions	7	1	1		5	-	-	-
Numerous presentations, meetings, strategy sessions and calls with FOMB	35	10	10	5	10		-	-
Review and comment on various draft Fiscal Plans	6	-	2	-	2	2	-	-
Aid claims reconciliation team regarding a number of CUSIPS	5 255	- 15	- 25	-	5 5	- 10	-	- 175-225
Catchall for hours not recorded for Core Team and specialist / public side aid*** PREPA	255	15	25	-	5	10	-	175-225
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#### Citi Estimates for Hours Between January 2021 - June 2021

Agg.	D. Brownstein	J. Gavin	D. Cohen	J. Castiglioni	D. Keca	D. Samad	Various
	M. Director	M. Director	Director	Director	AV. President	Analyst	Public Side
						•	or Specialist
	New York, NY	San Juan, PR	New York, NY	New York, NY	New York, NY	New York, NY	Employees**
6	2	2	-	2	-	-	-
8	2	1	-	5	-	-	-
30	10	10	-	10	-	-	-
12	-	10	-	2	-	-	-
175	5	10	5	5	-	-	125-175
25	10	10	-	5	-	-	-
15	5	5	-	5	-	-	-
15	5	5	-	5	-	-	-
15	5	5	-	5	-	-	-
8	2	2	-	2	2	-	-
7	1	1	-	5	-	-	-
40	10	15	5	10	-	-	-
6	-	2	-	2	2	-	-
5	-	-	-	5	-	-	-
267	20	30	-	10	7	-	175-225
6	2	2	-	2	-	-	-
8	2	1	-	5	-	-	-
30	10	10	-	10	-	-	-
7	-	5	-	2	-	-	-
180	10	15	-	5	-	-	125-175
15	5	5	-	5	-	-	-
15	5	5	-	5	-	-	-
30	10	10	-	10	-	-	-
	8 30 12 175 25 15 15 15 8 7 40 6 5 267 6 8 30 7 180	30+ New York, NY  6 2 8 2 30 10 12 - 175 5  25 10  15 5  15 5  8 2 7 1 40 10 6 - 5 - 267 20  6 2 8 2 30 10 7 - 180 10  15 5	30+   30+   New York, NY   San Juan, PR	30+   30+   30+   New York, NY	30+   30+   30+   30+   10+	New York, NY	New York, NY

<sup>\*</sup>As noted previously, Citi only submitted hours for certain members of its core team, as a result, this schedule does not fully reflect the totality of Citi personnel time committed to the firm's PROMESA FOMB assignments. To assist the Fee Examiner's review, we have added a column for the various industry specialists and "public side" employees who also devoted substantial time and expertise to the firm's FOMB assignments.

<sup>\*\*</sup>Due to the fact that the specific individual specialists varied frequently depending on the specific PROMESA topics involved, we have labelled the "industry specialists and public side employees" column by job function and not by individual personnel name.

\*\*\*For calculation purposes, the specialists and public side employees are estimated to have contributed approximately mid-point of the range of hours per month to Citi's work for the FOMB, with Citi estimating that the hours dedicated by these non-core team members had a range depending on the month. Once the various COFINA and Commonwealth and PREPA restructuring proposals, "blow out" notices, plan support agreements (PSAs and RSAs) and proposed plans of adjustment began to become public starting in early calendar year 2018, the involvement of Citi's public side employees, in-house counsel and industry specialists increased materially and that higher level of involvement has continued into 2020.